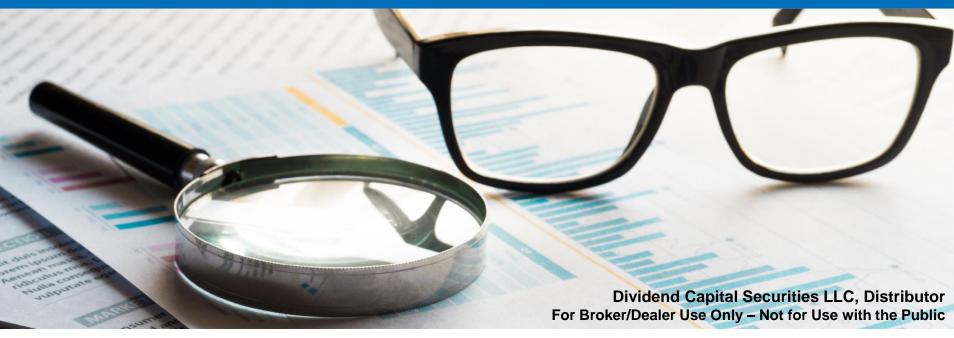


Working with Couples

How to Win and Retain More Business From Your Most Profitable Clients



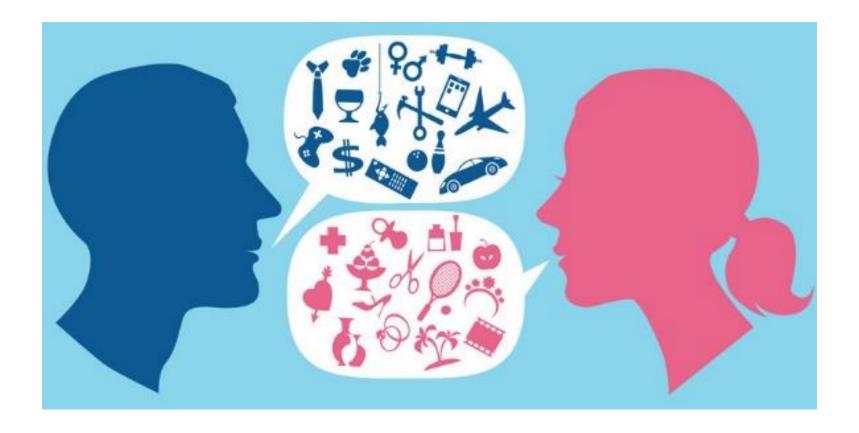
The following presentation is for informational purposes only. Dividend Capital Securities LLC does not guarantee that the information supplied is accurate, complete or timely or make any warrantees with regards to the results obtained from its use.

Why Focus on Couples?

- More connection with both spouses = more loyal clients = more assets¹
 - 94.4% of loyal clients are extremely likely to give more assets to their advisor in the coming 12 months
 - 33.5% satisfied clients
 - 13.4% moderately satisfied clients
- Non-participating spouses may have or acquire assets you don't know about
- Twice the opportunity for referrals
- Lose fewer clients

¹ Source: Russ Alan Prince and David A. Geracioti, Cultivating The Middle Class Millionaire, 2005.

Decision Making Styles and Gender



Not all men think alike, not all women think alike.

Differences are "in general."

What You'll Learn

- How to identify a client's decision making style
- How to involve a non-participating spouse
- How to get both spouses to want to work with you
- How to deliver what each needs (to build trust and loyalty)
- What to do when spouses don't agree

Different Decision Making Styles

Couples often have different...



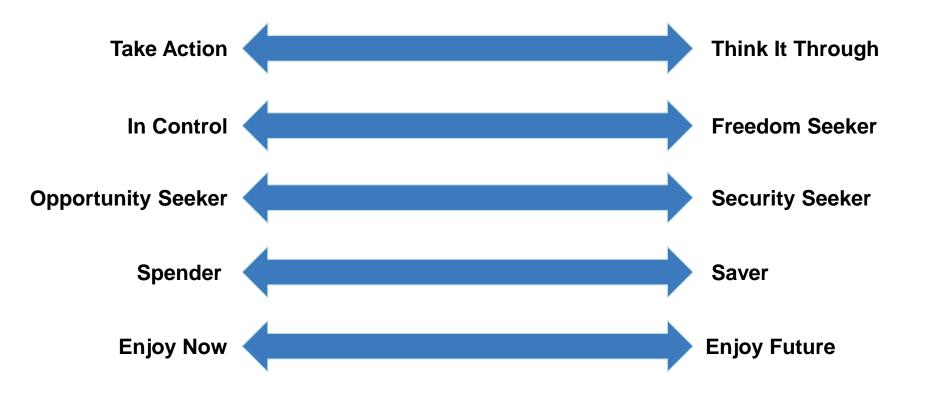
- Past Experiences
- Goals
- Priorities
- Obligations
- Criteria

Key factors for one may not be the same for the other.

Opposites Attract



How to Identify Couples' Decision Making Styles



Source: Buchanan Marketing Money Personality Test and Selling Financial Services to Women by Holly Buchanan.

No style is better than another



How to Involve a Non-Participating Spouse

What to say to Controllers

- "What's your plan for when something happens to you?"
- "Is there a benefit to including your spouse in some way now?" (Share an example)
- "Do you have the same financial goals and priorities?"

What to say to Freedom Seekers

- "Your opinion matters. You bring an important perspective and I want to hear it."
- "We need your specific input on... (e.g., creating a meaningful legacy)"
- "We need your input on the lifestyle you want to have."
- "You have information your spouse may not be aware of."

How to Get Both Spouses to Want to Work With You

Take Action / Opportunity Seeker (men)

VS.

Think It Through / Security Seeker (women)

NOTE:

Women can be Take Action / Opportunity Seeker types. Men can be Think It Through / Security Seeker types.



TIP #1

Focus on an immediate reward



Reward motivated — less risk aware

How to ask for a follow up meeting

- "Tonight we've talked a lot about estate planning. If you have questions about your options, a next step would be to set up a complimentary initial conversation."
- Where is the reward?

Describe the reward they get in the meeting

"The goal of the meeting is to identify potential gaps in your plan. You'll either walk away feeling more confident in your current plan, or you'll walk away with a clear understanding of how we can work together to create a tax efficient, well-planned, meaningful legacy."

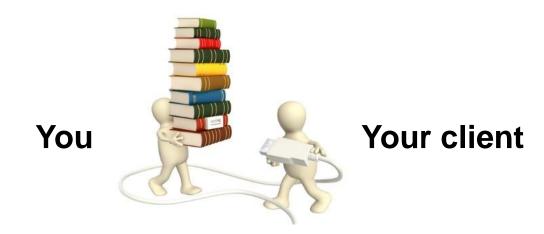
TIP #2

Talk about opportunities

- "I identify opportunities you might not know about."
- "I love bringing new ideas to my clients."
- "We create proactive financial plans. We stay on top of changes and new opportunities. We believe in being proactive rather than reactive."
- "What opportunities are you looking at? What have you read or heard about that I can get you more information on?"

TIP #3

Display knowledge you have that they don't.



"This work is exciting. I love learning the latest about (area of passion or expertise i.e., alternative investments)."

"Did you know...you can own real estate in your IRA?"

How do you answer their unspoken question

"What expertise do you bring that I don't have?"



TIP #1

Address concerns / preventing problems / what ifs



"Let's look at what would happen if..."

(i.e., market goes up and market goes down)

Ask — "What was your experience with past financial professionals? What did you like and not like?"

Say This, Not That

Good

"What are your financial goals?"

Better

"What do you NOT want to happen?"

Bad

"Don't worry."

Better

"Tell me more about your concern."

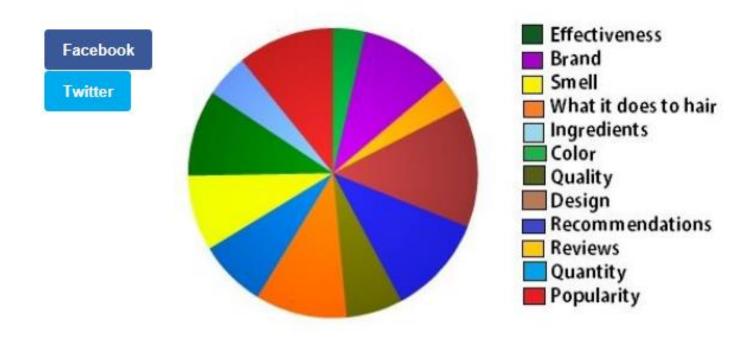
TIP #2

Answer and welcome their questions

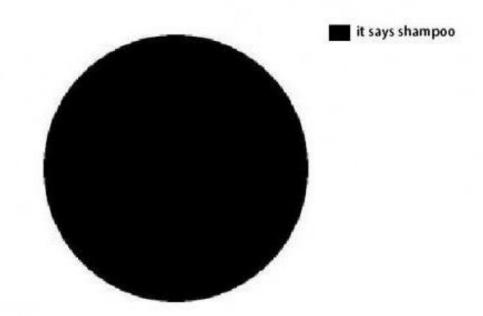




HOW WOMEN CHOOSE SHAMPOO:



HOW MEN CHOOSE SHAMPOO:



Choosing a Financial Advisor

Take Action

- Track record
- Credentials
- Investment strategy
- Fees / how do you get paid
- What will we accomplish?

Think It Through

- Track record
- Credentials
- Investment strategy
- Fees / how do you get paid
- How will we work together / communicate?
- Will you explain your strategy / products clearly?
- What are your values?
- Are you ethical and transparent?
- Do you have my best interest at heart?

Source: Women and Finance Survey 2010 Buchanan Marketing.

Ask This, Not That

Don't

"Does that make sense?"



"Do you have any questions?"

"I don't want you to leave here with a question in your head."

Say This, Not That

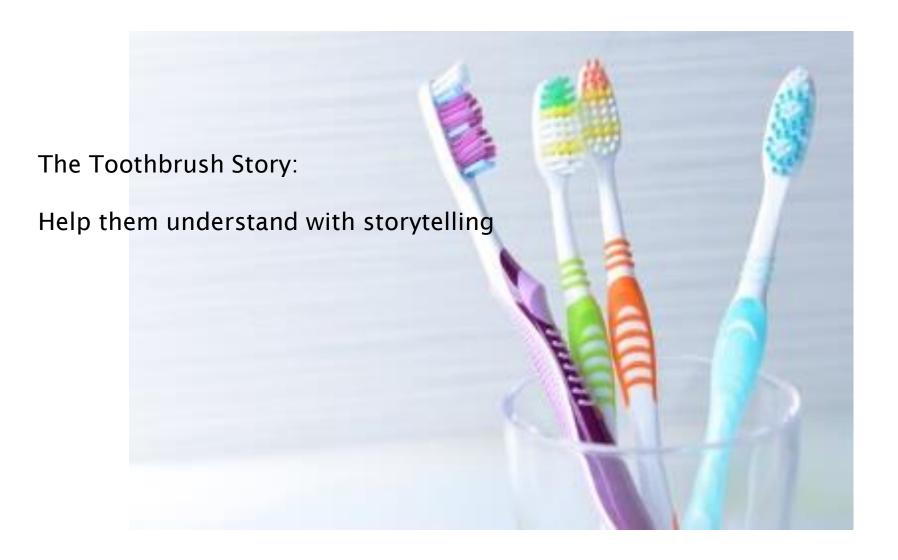
Don't

→ Do

"There are no stupid questions."

"I love questions. That's why I'm here."

"My job is to make sure people walk out knowing more than when they walked in."



TIP #3

Share your values — Why you do what you do



Coaching daughter's softball team

How do you answer the question,

"I do what I do because..."

This is my why

What to do when spouses don't agree

(when the two decision making styles collide)

Get to The Point vs. Listen and Don't Interrupt Me



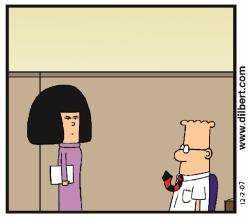














Focus on goals and action steps

- "The goal of the meeting today is..."
- "I want to be respectful of your time"
- "I see we have 15 minutes left..."
- End with action steps, yours and theirs

Listen — The power of the pause — 3 second rule



Ummmmmmm...

49 out of every 60 seconds financial advisors are doing the talking

Source: Story Selling for Financial Advisors – How Top Producers Sell by Scott West and Mitch Anthony.

What to Say to Couples Who Don't Agree

"Tell me more about why that's important to you."

Help them understand why they make the decisions they do (provide clarity not therapy)

Action Steps

What three takeaways will you apply when you get to the office?

```
#1 —
```

#2 -

#3 -

Which three clients will you consider for the financial decision making style exercise?

```
#1 —
```

#2 -

#3 -

Takeaways

